Scott Futch, MBA

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Senior Business Executive, Operations Manager

Decisive Thinker • Self-Starter • Hands-On Leader • Strategist & Planner

Motivated, personable, and result-oriented <u>Senior Business Executive</u> with extensive leadership experience as President of a successful mid-size timber, timberland & wood fiber supply company. Proficient in operations management, business development, performance management, strategic planning, goal setting, people management, and customer relationships.

Proven success training, developing, and coaching high-performing individuals & teams

Demonstrate unwavering focus on driving organizations' continued success, profitability, and growth. Cultivate strong, long-term business relationships. Priority-focused with exceptional interpersonal, time management, problem solving, written/verbal communication skills, and excellent people skills.

CORE COMPETENCIES

- Business Planning
- Customer Focus
- Project Management
- Business Acumen
- Decision Making
- Negotiation Skills
- Performance Improvement
- Relationship Building
- People Management

PROFESSIONAL EXPERIENCE

Auburn Timberlands, Inc.

Auburn, AL

Wood Fiber Supply Co., Property Managers, Land acquisitions/sales (Alabama Real Estate Licensed)

Founder/Owner/President | 1999-present

- Established start-up that generated over \$120 million in total sales revenue, shipped over 4 million tons of wood fiber to its customers, and purchased and sold millions in timberland properties.
- Founded the company and stood up all areas of operations, including developing policies & procedures, hiring/training all employees, measuring performance, facilitating employee group meetings, motivating employees to succeed, and ensuring the highest levels of productivity.
- Leveraged expertise to establish all internal standard operating procedures supporting accounting, legal, banking, securing loans and lines of credit, identifying customers, approaching potential clients, and building relationships, establishing a solid business foundation to drive success.
- Grew sales revenue from \$2.5 million to \$8 million annually through establishment of Fortune 500 customers inclusive of Georgia Pacific, International Paper, Westrock, Boise Cascade, and West Fraser, etc.
- \$3 million in profits over two-year period accomplished by spearheading \$7.5 million timberland purchase acquired from private college.
- Successfully managed business growth with Fortune 500 customers through relationship building, being a top dependable on time supplier, and anticipating customer needs and responding appropriately.
- **Handled all customer contract negotiations,** acquisition details, harvesting, supply logistics, and the timely delivery of millions of tons of forest products on over 1,000 individual timber acquisitions.
- 20% increase in sales and profits achieved by creating logging equipment leasing program.
- Managed timber harvesting and all land management details for hundreds of landowners on thousands of acres.
- Achieved annual stumpage cutout results within 1% and improved profit margins by standardizing timber cruising and appraisal methodology to increase accuracy in stumpage acquisitions.
- Successfully increased company's available financing for timber, land, and logging equipment acquisitions.
- **Developed company's accounting and office management system** to track timber and land inventory, accounts receivables, accounts payables, loan balances, liabilities, and assets.
- **Implemented data storage system** to produce real-time inventory and production reports, deliver P&L statements, track customer transactions, and report harvesting volumes.
- Established teamwork culture through weekly meetings to discuss goals, business plans, and project details.
- Established Employee Team Atmosphere by maximizing employee participation in strategy and goal formulation, proper execution of work details to maximize gains, and accurately measured performance.
- Proficient in the Practice of Forestry and Silvicultural Practices.
- Established the company as a preferred supplier at pulp and paper companies and large lumber manufacturers.

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Auburn Timberlands Logging, LLC

Auburn, AL

Harvested and trucked forest products to customers.

Owner/Sole Member | 2016-2018

Founded company to establish two new logging crews to operate as a subcontractor.

- Responsible for overseeing all business affairs, including banking, accounting, payroll, customer loan payments, insurance, DOT regulations, safety program.
- Achieved \$1.7 million in annual revenue and \$3.8 million in additional annual sales for Auburn Timberlands, Inc.
- **Hired a total of 20 employees** and established policies & procedures, job assignments and production and bonus based pay program for two fully operational logging crews.

Additional Career Experience

Division Manager, Operations | Jimmy Thornton Timber Co., Inc.

Wetumpka, AL

Managed all timber acquisitions, timber harvesting, and delivery of forest products to customers. Supervised direct reports and produced annual sales revenue of \$8 million annually.

- \$8 million in sales revenue and \$1.2 million in gross profits gained within one year of singlehandedly initiating and completing new startup of company's East Division.
- Produced over \$1 million in profits within one year by hiring new employees and subcontractors, negotiating new
 customer contracts, managing customer relations, and overseeing all timber acquisitions.
- Gained more than \$500,000 in additional profits through development of company's first land acquisitions program.
- 60% increase in total sales and profits for entire company earned in under three years.
- Shipped approximately 500,000 tons of forest products to customers during company tenure.

Vice President & Operations Manager | Rock Springs Land & Timber, Inc.

Tallassee. AL

Directed company's day-to-day operations in all aspects. Maintained consistent customer communication to meet delivery expectations in an ever-changing business environment. Managed all timber & land acquisitions & logging operations.

• **Produced over \$15 million in sales revenue**, increased sales and profitability by over 20%, and shipped more than 450,000 tons of wood products to customers and oversaw all supply logistics to customers.

Area & Operations Manager | Union Camp Corporation

Opelika, AL

Directed all wood purchasing for company's sawmill in Opelika and \$25 million annual budget. Managed annual compilation of budgets and communicated with senior management. Ensured thousands of truckloads were delivered in a timely, consistent manner. Oversaw mill & standing timber inventory with preciseness and detailed planning.

- \$3M in cost savings realized by coming in average of 3% under budget for four consecutive years.
- Oversaw Region wide multi facility budgeting for wood cost, capital expenditures, wood source, personnel.
- Managed all supply related details of several million tons of wood fiber to various company owned facilities by
 overseeing open market suppliers, harvesting oversight on 100,000 acres of company owned timberland, and
 management of regional stumpage acquisitions and harvesting.

Education & Professional Development

Master of Business Administration (MBA)

Auburn University in Montgomery

Master of Forest Resources (MFR), University of Georgia

Bachelor of Science in Forest Resources (BSFR), University of Georgia

LICENSURE/CERTIFICATIONS

Al. Reg. Forester #1565, Ga. Reg. Forester #2737, Al. RE Licensee #153422 Professional Logging Manager #108914 and Certified Tree Farm Inspector

AFFILIATIONS

Member – Alabama Forestry Association Former Board of Directors – Alabama Forestry Association Former Director of Annual Teachers Conservation Workshop – Auburn University

HONORS

Outstanding Forester of the Year – Alabama Division of Society of American Foresters